



# Q2 2021 Earnings Call

August 5, 2021

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& Electrify*

# Legal Disclaimer

This presentation contains forward-looking statements within the meaning of the federal securities law. All statements other than statements of historical facts contained in this presentation, including statements regarding our future results of operations and financial position, business strategy and plans and objectives of management for future operations, are forward-looking statements. In many cases, you can identify forward-looking statements by terms such as "may," "should," "expects," "plans," "anticipates," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential" or "continue" or the negative of these terms or other similar words. Forward-looking statements contained in this presentation include, but are not limited to, statements about: (i) the potential impact of the COVID-19 pandemic on our business and results of operations; (ii) competition from other wind blade and wind blade turbine manufacturers; (iii) our ability to procure adequate supplies of raw materials and components in a cost-effective manner to fulfill our volume commitments to our customers; (iv) the discovery of defects in our products and our ability to estimate the future cost of warranty campaigns; (v) growth of the wind energy and electric vehicle markets and our addressable markets for our products and services; (vi) the potential impact of the increasing prevalence of auction-based tenders in the wind energy market and increased competition from solar energy on our gross margins and overall financial performance; (vii) our future financial performance, including our net sales, cost of goods sold, gross profit or gross margin, operating expenses, ability to generate positive cash flow, and ability to achieve or maintain profitability; (viii) changes in domestic or international government or regulatory policy, including without limitation, changes in trade policy and a potential extension of the Production Tax Credit in the United States; (ix) the sufficiency of our cash and cash equivalents to meet our liquidity needs; (x) our ability to attract and retain customers for our products, and to optimize product pricing; (xi) our ability to effectively manage our growth strategy and future expenses, including our startup and transition costs; (xii) our ability to successfully expand in our existing wind energy markets and into new international wind energy markets, including our ability to expand our field service inspection and repair services business and manufacture wind blades for offshore wind energy projects; (xiii) our ability to successfully open new manufacturing facilities, take over existing facilities of our customers and expand our existing facilities on time and on budget; (xiv) the impact of the accelerated pace of new product and wind blade model introductions on our business and our results of operations; (xv) our ability to successfully expand our transportation business and execute upon our strategy of entering new markets outside of wind energy; (xvi) worldwide economic conditions and their impact on customer demand; (xvii) our ability to maintain, protect and enhance our intellectual property; (xviii) our ability to comply with existing, modified or new laws and regulations applying to our business, including the imposition of new taxes, duties or similar assessments on our products; (xix) the attraction and retention of qualified employees and key personnel; (xx) our ability to maintain good working relationships with our employees, and avoid labor disruptions, strikes and other disputes with labor unions that represent certain of our employees; and (xxi) the potential impact of one or more of our customers becoming bankrupt or insolvent, or experiencing other financial problems.

These forward-looking statements are only predictions. These statements relate to future events or our future financial performance and involve known and unknown risks, uncertainties and other important factors that may cause our actual results, levels of activity, performance or achievements to materially differ from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. Because forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified, you should not rely on these forward-looking statements as guarantees of future events. Further information on the factors, risks and uncertainties that could affect our financial results and the forward-looking statements in this presentation are included in our filings with the Securities and Exchange Commission and will be included in subsequent periodic and current reports we make with the Securities and Exchange Commission from time to time, including in our Annual Report on Form 10-K for the year ended December 31, 2020.

The forward-looking statements in this presentation represent our views as of the date of this presentation. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we undertake no obligation to update any forward-looking statement to reflect events or developments after the date on which the statement is made or to reflect the occurrence of unanticipated events except to the extent required by applicable law. You should, therefore, not rely on these forward-looking statements as representing our views as of any date after the date of this presentation. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures, or investments we may make.

This presentation includes unaudited non-GAAP financial measures including EBITDA, adjusted EBITDA, net cash (debt) and free cash flow. We define EBITDA as net income (loss) plus interest expense (including losses on the extinguishment of debt and net of interest income), income taxes and depreciation and amortization. We define Adjusted EBITDA as EBITDA plus any share-based compensation expense, any foreign currency income or losses, any gains or losses on the sale of assets and asset impairments and any restructuring charges. We define net cash (debt) as total unrestricted cash and cash equivalents less the total principal amount of debt outstanding. We define free cash flow as net cash flow from operating activities less capital expenditures. We present non-GAAP measures when we believe that the additional information is useful and meaningful to investors. Non-GAAP financial measures do not have any standardized meaning and are therefore unlikely to be comparable to similar measures presented by other companies. The presentation of non-GAAP financial measures is not intended to be a substitute for, and should not be considered in isolation from, the financial measures reported in accordance with GAAP. See the Appendix for the reconciliations of certain non-GAAP financial measures to the comparable GAAP measures.

This presentation also contains estimates and other information concerning our industry that are based on industry publications, surveys and forecasts. This information involves a number of assumptions and limitations, and we have not independently verified the accuracy or completeness of the information.



# Agenda

- Q2 2021 Highlights
- Q2 2021 Financial Highlights and 2021 Guidance
- Wrap Up
- Q&A
- Appendix
  - Non-GAAP Financial Information

The background of the slide features a photograph of several large wind turbine blades standing upright in a field. The blades are white with dark stripes near the base. They are positioned in a staggered line across the lower half of the slide, receding into the distance. The sky above is a uniform, light blue.

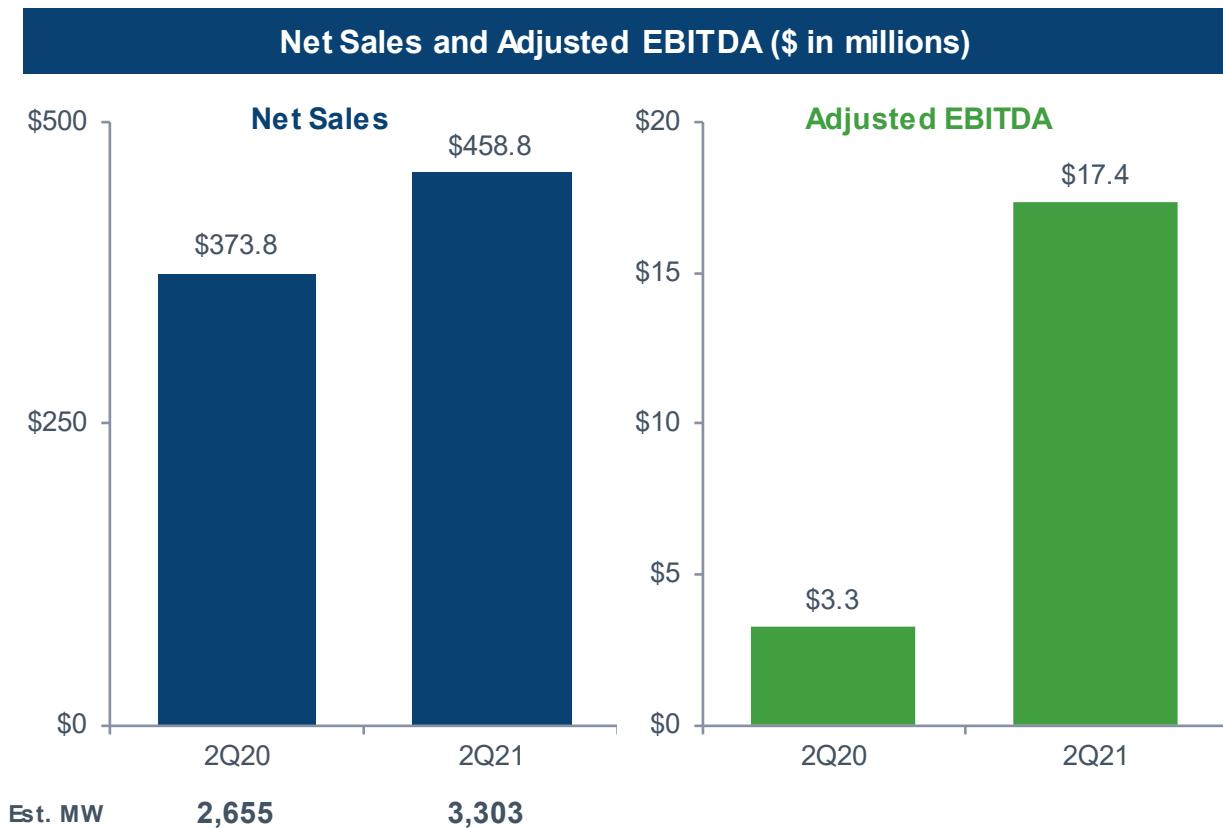
August 5, 2021

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## Q2 2021 Highlights

# Q2 2021 Highlights

- Operating results and year-over-year comparisons to 2020:
  - Net sales were up 22.7% to \$458.8 million for the quarter
  - Net loss for the quarter was \$39.8 million compared to a net loss of \$66.1 million
  - Adjusted EBITDA for the quarter was \$17.4 million or 3.8% of net sales, a \$14.1 million increase
- Hired Jerry Lavine as President, Transportation
- Added four lines for Nordex in Matamoros, Mexico
- Extended Proterra agreement through 2024
- Added potential revenue of ~\$460 million as a result of the Nordex and Proterra deals





# TPI's Long-term ESG Goals

Embracing and operationalizing Environmental, Social and Governance (ESG) practices into everything we do will reduce risk, increase associate satisfaction, and improve operational execution, financial performance, and governance.

-  Promote a zero-harm culture focused on eliminating unsafe behaviors
-  Achieve 33% women and 33% racial and ethnically diverse persons on our Board of Directors by 2023
-  Achieve 25% women in our Global Leadership Team by 2025
-  Achieve 25% racial and ethnically diverse persons in our U.S. Leadership Team by 2025
-  Become carbon neutral by 2030 with 100% of our energy being procured from renewable sources

# Business Update



## Global Operations Update



## Global Service



## Transportation



## Supply Chain

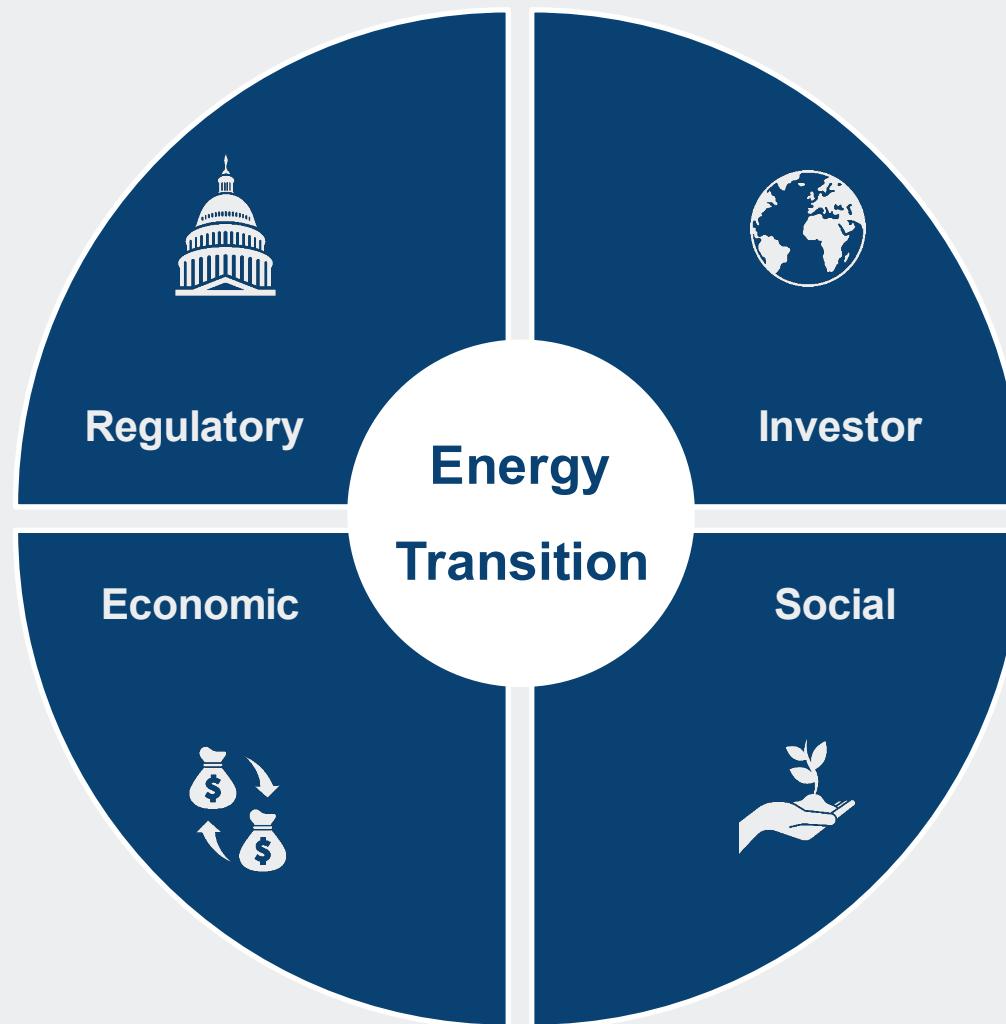


## Wind Market



# Drivers Accelerating the Global Energy Transition

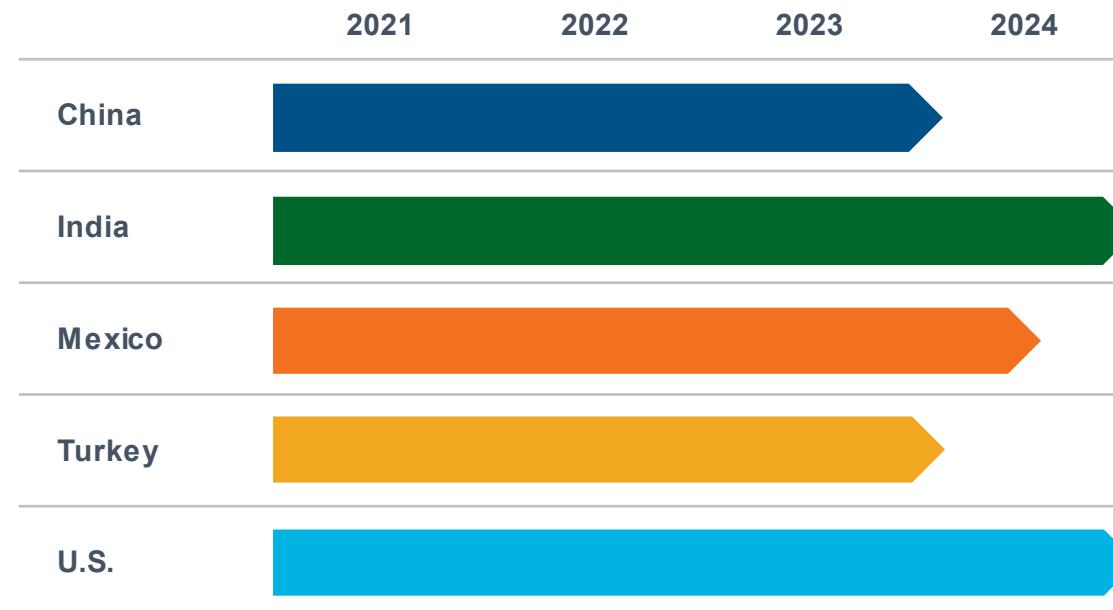
- Clean energy policy including the Paris Climate Accord
- Carbon emissions reduction goals including U.S. carbon free electricity 2035, China 2060 carbon neutral, European Union 2030, and India 2030
- Increased regulatory support including Biden Presidency, U.S. Wind Production Tax Credit extensions
- Clean energy standards
- Carbon pricing
- Declining prices of renewable energy
- Technology improvements including batteries, hydrogen, electric vehicles, electrification
- Retirement of fossil fuel generation
- Economic growth
- Pandemic recovery



- ESG
- Climate change risk
- Sustainability disclosures and reporting
- Push towards sustainability e.g., Power to X such as heat, hydrogen, and synthetic fuels
- Political pressure
- Consumer choice
- Population growth and urbanization

# Existing Contracts Provide for ~\$4.2 Billion in Potential Revenue through 2024

## Long-term Supply Agreements <sup>(1)</sup>



**Long-term supply agreements provide for estimated minimum aggregate volume commitments from our customers of approximately \$2.6 billion and encourage our customers to purchase additional volume up to, in the aggregate, an estimated total potential revenue of approximately \$4.2 billion through the end of 2024**

Note: Our contracts with certain of our customers are subject to termination or reduction on short notice, generally with substantial penalties, and contain liquidated damages provisions, which may require us to make unanticipated payments to our customers or our customers to make payments to us.

(1) As of August 5, 2021. The chart depicts the term of the longest contract in each location.

The background of the slide features a large industrial pipe with several flanges, set against a backdrop of a building and a cloudy sky. The entire image has a blue tint.

August 5, 2021

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## Q2 2021 Financial Highlights and 2021 Guidance

# Q2 2021 Financial Highlights

(unaudited)

Key Statement of Operations Data (in thousands, except per share data)	Three Months Ended June 30,		Change
	2021	2020	
Net sales	\$ 458,841	\$ 373,817	22.7%
Cost of sales	\$ 440,416	\$ 367,644	19.8%
Startup and transition costs	\$ 10,099	\$ 10,920	-7.5%
Total cost of goods sold	\$ 450,515	\$ 378,564	19.0%
Gross profit (loss)	\$ 8,326	\$ (4,747)	NM
General and administrative expenses	\$ 6,712	\$ 6,887	-2.5%
Foreign currency loss	\$ (6,504)	\$ (1,928)	NM
Income tax provision	\$ (28,890)	\$ (49,312)	41.4%
Net loss	\$ (39,797)	\$ (66,101)	39.8%
Weighted-average common shares outstanding (diluted)	36,881	35,299	
Net loss per common share (diluted)	\$ (1.08)	\$ (1.87)	

## Non-GAAP Metric

Adjusted EBITDA <sup>(1)</sup> (in thousands)	\$ 17,361	\$ 3,295	NM
Adjusted EBITDA Margin	3.8%	0.9%	290 bps

## Key Performance Indicators (KPIs)

Sets produced	843	788	55
Estimated megawatts	3,303	2,655	648
Utilization	82%	70%	1200 bps
Dedicated wind blade manufacturing lines	50	52	2 lines
Wind blade manufacturing lines installed	51	54	3 lines

(1) See Appendix for reconciliations of non-GAAP financial data.

## Key Highlights

- Net sales of wind blades increased by 20.3%
- 7% increase in the number of wind blades produced year over year
- 17% increase in the average selling price per blade
- General and administrative expenses at 1.5% of net sales as we continue to focus on cost out initiatives

# Q2 2021 Financial Highlights – Continued

(unaudited)

Key Balance Sheet Data (in thousands)	June 30,	December 31,
	2021	2020
Cash and cash equivalents	\$ 123,107	\$ 129,857
Accounts receivable	\$ 147,827	\$ 132,768
Contract assets	\$ 231,780	\$ 216,928
Operating lease right of use assets	\$ 148,991	\$ 158,827
Total operating lease liabilities - current and noncurrent	\$ 175,159	\$ 182,024
Accounts payable and accrued expenses	\$ 310,320	\$ 295,992
Total debt - current and noncurrent, net	\$ 236,275	\$ 216,867
Net debt <sup>(1)</sup>	\$ (113,991)	\$ (88,061)

## Key Highlights

- Maintained strong cash position
- Continued focus on cash conversion cycle
- Significant cushion on debt covenants

Key Cash Flow Data (in thousands)	Three Months Ended June 30,	
	2021	2020
Net cash used in operating activities	\$ (9,995)	\$ (29,573)
Capital expenditures	\$ 8,273	\$ 15,047
Free cash flow <sup>(1)</sup>	\$ (18,268)	\$ (44,620)

(1) See Appendix for reconciliations of non-GAAP financial data.



## 2021 Guidance <sup>(1)</sup>

	Previous	Updated
Net Sales	\$1.75 billion to \$1.85 billion	\$1.75 billion to \$1.80 billion
Adjusted EBITDA <sup>(2)(3)</sup>	\$110 million to \$135 million	\$70 million to \$85 million
Dedicated Manufacturing Lines	50	54
Wind Blade Set Capacity	4,090	4,260
Utilization %	80% to 85%	Approximately 80%
Average Selling Price per Blade	\$160,000 to \$165,000	\$165,000 to \$170,000
Non-Blade Sales	\$100 million to \$125 million	\$115 million to \$125 million
Capital Expenditures	\$55 million to \$65 million	Unchanged
Startup Costs	\$8 million to \$11 million	\$11 million to \$13 million
Restructuring Costs	\$9 million to \$11 million	\$15 million to \$22 million

(1) These numbers could be significantly impacted by COVID-19.

(2) Forecasting Q3 adjusted EBITDA to be approximately 40% of 2021 adjusted EBITDA guidance.

(3) See Appendix for reconciliations of non-GAAP financial data.

The background of the slide features a large, white wind turbine blade being transported horizontally on a specialized multi-axle trailer. The blade is positioned diagonally across the frame, extending from the lower left towards the upper right. The trailer is supported by several large tires and has a complex mechanical structure. The scene is set outdoors on a paved road, with a line of trees and a clear sky visible in the distance.

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# Wrap Up

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A photograph of a wind turbine against a backdrop of a blue sky filled with white and grey clouds. The wind turbine's tower and three blades are visible on the left side of the frame.

## Wrap Up

- Our priority is the health and safety of our associates and their families including helping them to get access vaccines
- Continue to execute on our wind strategy and pipeline, and grow our global service team
- Build on our momentum in transportation
- Focus on managing working capital and liquidity
- Evaluating multiple opportunities to build on our technologies and capabilities to support the growth, breadth and strength of our business
- Overall mission and outlook
  - Decarbonize and Electrify
  - Expect the future for wind energy and EVs will continue to strengthen

An aerial photograph of a large wind farm. Numerous white wind turbines with long blades are arranged in several rows across a dark, textured landscape. The perspective is from above, looking down the length of the turbines.

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## Q&A

The background of the slide features a large industrial facility, likely a refinery or chemical plant, with several large cylindrical tanks or pipes in the foreground. The sky is overcast with dark clouds.

August 5, 2021

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## Appendix – Non-GAAP Financial Information

This presentation includes unaudited non-GAAP financial measures including EBITDA, adjusted EBITDA, net cash (debt) and free cash flow. We define EBITDA as net income (loss) plus interest expense (including losses on the extinguishment of debt and net of interest income), income taxes and depreciation and amortization. We define Adjusted EBITDA as EBITDA plus any share-based compensation expense, any foreign currency income or losses, any gains or losses on the sale of assets and asset impairments and any restructuring charges. We define net cash (debt) as total unrestricted cash and cash equivalents less the total principal amount of debt outstanding. We define free cash flow as net cash flow from operating activities less capital expenditures. We present non-GAAP measures when we believe that the additional information is useful and meaningful to investors. Non-GAAP financial measures do not have any standardized meaning and are therefore unlikely to be comparable to similar measures presented by other companies. The presentation of non-GAAP financial measures is not intended to be a substitute for, and should not be considered in isolation from, the financial measures reported in accordance with GAAP. See below for a reconciliation of certain non-GAAP financial measures to the comparable GAAP measures.

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# Non-GAAP Reconciliations

*(unaudited)*

EBITDA and adjusted EBITDA are reconciled as follows:

	Three Months Ended June 30,	
(in thousands)	2021	2020
Net loss	\$ (39,797)	\$ (66,101)
Adjustments:		
Depreciation and amortization	12,501	11,616
Interest expense, net	2,691	2,545
Income tax provision	28,890	49,312
EBITDA	4,285	(2,628)
Share-based compensation expense	2,925	2,374
Foreign currency loss	6,504	1,928
Loss on sale of assets and asset impairments	1,451	1,440
Restructuring charges, net	2,196	181
Adjusted EBITDA	\$ 17,361	\$ 3,295

Net debt is reconciled as follows:

	June 30,	December 31,
(in thousands)	2021	2020
Cash and cash equivalents	\$ 123,107	\$ 129,857
Less total debt, net of debt issuance costs	(236,275)	(216,867)
Less debt issuance costs	(823)	(1,051)
Net debt	\$ (113,991)	\$ (88,061)

Free cash flow is reconciled as follows:

	Three Months Ended June 30,	
(in thousands)	2021	2020
Net cash used in operating activities	\$ (9,995)	\$ (29,573)
Less capital expenditures	(8,273)	(15,047)
Free cash flow	\$ (18,268)	\$ (44,620)

# Non-GAAP Reconciliations (continued)

(unaudited)

A reconciliation of the low end and high end ranges of projected net loss to projected EBITDA and projected adjusted EBITDA for the full year 2021 is as follows:

(in thousands)	Full Year 2021 Guidance Range <sup>(1)</sup>	
	Low End	High End
Projected net loss	\$ (58,000)	\$ (65,000)
Adjustments:		
Projected depreciation and amortization	49,000	51,000
Projected interest expense, net	9,000	11,000
Projected income tax provision	30,000	35,000
Projected EBITDA	30,000	32,000
Projected share-based compensation expense	10,000	12,000
Projected foreign currency loss	10,000	12,000
Projected loss on sale of assets and asset impairments	5,000	7,000
Projected restructuring charges	15,000	22,000
Projected Adjusted EBITDA	\$ 70,000	\$ 85,000

(1) All figures presented are projected estimates for the full year ending December 31, 2021.

